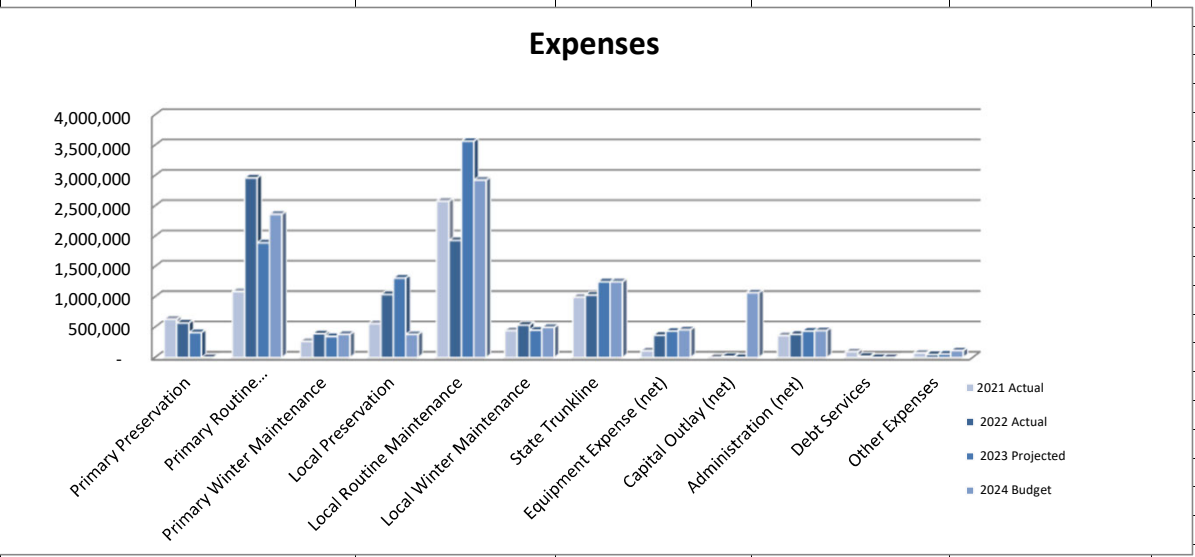
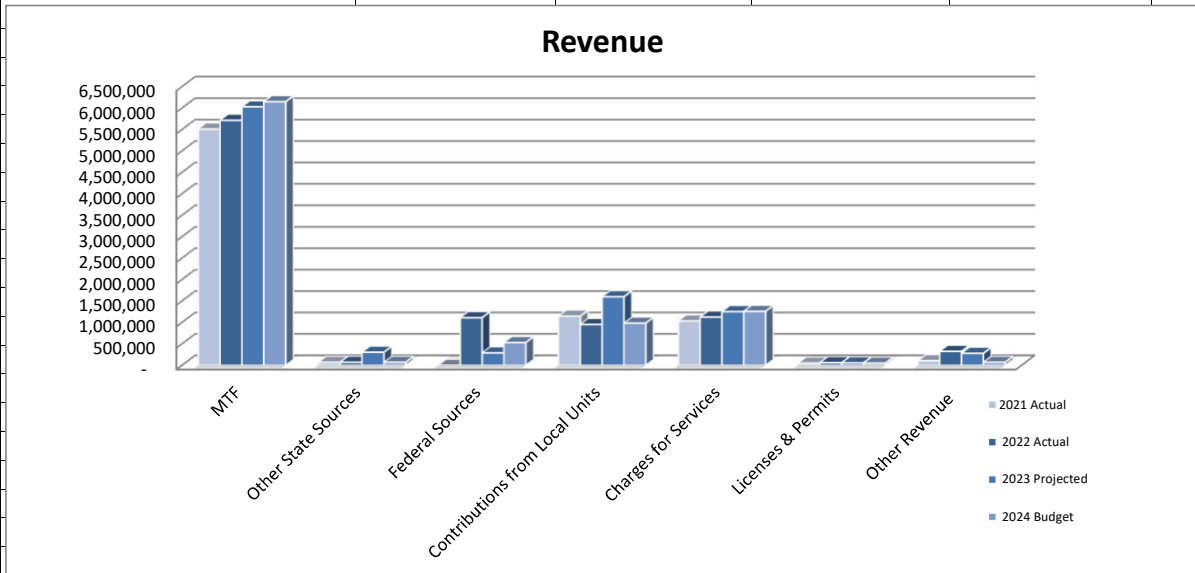


Ogemaw County Road Commission
New Year Proposed

	2021 Actual	2022 Actual	2023 Projected	2024 Budget	
Revenues					
MTF	5,513,402	5,714,496	6,028,242	6,147,061	
Other State Sources	70,000	70,000	304,091	70,000	
Federal Sources	-	1,110,689	289,623	530,000	
Contributions from Local Units	1,144,406	953,692	1,597,953	981,958	
Charges for Services	1,036,080	1,123,892	1,252,304	1,256,225	
Licenses & Permits	50,650	60,295	56,035	49,227	
Other Revenue	106,210	325,294	278,930	70,045	
Total Revenue	7,920,748	9,358,359	9,807,179	9,104,516	56
		18.15%	4.80%	-7.16%	
Beginning Operating Fund	3,764,956	4,548,859	4,635,190	4,379,011	57
Total to be Accounted For	11,685,704	13,907,218	14,442,369	13,483,527	
Expenditures					
Primary Preservation	628,892	568,299	408,300	-	
Primary Routine Maintenance	1,085,814	2,960,055	1,890,162	2,360,489	
Primary Winter Maintenance	263,590	389,845	345,500	380,020	
Local Preservation	558,183	1,037,093	1,307,344	378,425	
Local Routine Maintenance	2,575,176	1,927,878	3,563,604	2,923,983	
Local Winter Maintenance	442,185	532,703	450,000	495,000	
State Trunkline	992,413	1,028,006	1,246,225	1,246,225	
Equipment Expense (net)	110,301	366,186	433,303	456,566	
Capital Outlay (net)	(44,366)	14,931	(71,211)	1,065,335	
Administration (net)	359,181	379,785	434,130	442,740	
Debt Services	93,232	19,005	-	-	
Other Expenses	72,242	48,242	56,000	111,185	
Total Expenditures	7,136,844	9,272,028	10,063,357	9,859,968	58
		29.92%	8.53%	-2.02%	
Revenue Over/(Under) Expenditures	783,904	86,331	(256,178)	(755,452)	59
Ending Operating Fund Balance	4,548,860	4,635,190	4,379,011	3,623,559	60
		1.90%	-5.53%	-17.25%	



Ogemaw County Road Commission
New Year Proposed

	2021 Actual	2022 Actual	2023 Projected	2024 Budget	
State Sources					
Michigan Transportation Fund					
Engineering	10,000	10,000	10,000	10,000	
M.T.F. Annual Allocation (P)	3,309,369	3,463,575	3,653,166	3,726,229	
M.T.F. Annual Allocation (L)	2,090,813	2,137,878	2,262,015	2,307,255	
Build MI (P) M.T.F.	63,255	63,719	63,740	64,059	
Build MI (L) M.T.F.	39,965	39,325	39,321	39,518	
Total M.T.F. Revenue	5,513,402	5,714,496	6,028,242	6,147,061	1
		3.65%	5.49%	1.97%	
Other					
Rural Primary ("D" Fund)		-		-	2
Forest Road ("E" Fund)	70,000	70,000	70,000	70,000	3
Other: Special Allocations		-	234,091	-	4
Other Subtotal	70,000	70,000	304,091	70,000	
Total State Revenue	5,583,402	5,784,496	6,332,333	6,217,061	
		3.60%	9.47%	-1.82%	
Federal Sources					
STP Funding		1,110,689	98,086	530,000	5
Federal: Other HIP-CRRSAA			191,537		
Total Federal Revenue	-	1,110,689	289,623	530,000	
Local Units					
Township Contributions	462,338	697,467	942,001	627,863	6
Township Private Rd Main & Upgrade	72,361	85,284	45,095	150,835	7
Township Dust Control	134,012	151,566	160,447	165,260	8
Other Governments Contributions	475,694	19,374	450,410	38,000	9
Total Local Unit Revenue	1,144,406	953,692	1,597,953	981,958	
		-16.66%	67.55%	-38.55%	
Charges for Services					
Trunkline Maintenance	750,028	838,806	940,085	940,085	10
Trunkline Audit Adjustment	30,501	83,014	-	-	11
Other State Non-Maint	242,064	189,200	306,140	306,140	12
Salvage Sales	10,641	4,834	1,190	6,000	13
Sale of Material	2,846	8,039	4,889	4,000	14
Total Charges for Services	1,036,080	1,123,892	1,252,304	1,256,225	
		8.48%	11.43%	0.31%	
Interest and Rents					
Interest Earned	2,745	24,485	164,801	65,920	15
Rents	1	-	-	-	16
Total Interest Revenue	2,746	24,485	164,801	65,920	
		791.77%	573.07%	-60.00%	
License and Permits					
Trucking Permits	40,040	24,600	24,000	25,200	17
ROW Permits	10,610	35,695	32,035	24,026	18
Total License and Permits	50,650	60,295	56,035	49,227	
		19.04%	-7.06%	-12.15%	
Other Revenue					
Gain (Loss) Equipment Disposal	48,233	170,690	-	-	19
Reimbursement	2,041	6,790	1,615	625	20
Reclamations	51,100	-	52,500	-	21
Other Contributions	2,090	123,329	60,014	3,500	22
Total Other Revenue	103,464	300,809	114,129	4,125	
		190.74%	-62.06%	-96.39%	
Total Operating Revenue	7,920,747.6	9,358,359	\$ 9,807,179	\$ 9,104,516	23
		18.15%	4.80%	-7.16%	

Ogemaw County Road Commission
New Year Proposed

	2021 Actual	2022 Actual	2023 Projected	2024 Budget	
Primary Roads					
Heavy Maintenance	628,892	568,299	408,300	-	24
Routine Maintenance	1,056,240	2,944,111	1,867,962	2,336,069	25
Winter Maintenance	263,590	389,845	345,500	380,020	26
Traffic Control	29,574	15,944	22,200	24,420	27
Total Primary Roads	1,978,296	3,918,199	2,643,962	2,740,509	
		98.06%	-32.52%	3.65%	
Local Roads					
Heavy Maintenance	558,183	1,037,093	1,307,344	378,425	28
Routine Maintenance	2,526,233	1,909,711	3,533,248	2,890,592	29
Winter Maintenance	442,185	532,703	450,000	495,000	30
Traffic Control	48,943	18,167	30,356	33,392	31
Total Local Roads	3,575,544	3,497,674	5,320,948	3,797,408	
		-2.18%	52.13%	-28.63%	
State Trunkline					
State Trunkline	750,349	838,806	940,085	940,085	32
Other:State Non-Maintenance	242,064	189,200	306,140	306,140	33
Total State	992,413	1,028,006	1,246,225	1,246,225	
		3.59%	21.23%	0.00%	
Equipment Expense					
Direct Equipment Expense	1,246,249	1,525,097	1,637,528	1,656,599	34
Indirect Equipment Expense	374,854	435,593	487,287	509,101	35
Operating Equipment Expense	231,627	345,361	379,500	413,655	36
Less: Equipment Rental Credit	(1,742,429)	(1,939,864)	(2,071,013)	(2,122,788)	37
Total Equipment (Gain) Loss	110,301	366,186	433,303	456,566	
		231.99%	18.33%	5.37%	
Capital Outlay					
Capital Outlay	561,815	753,408	753,900	1,871,600	38
Less: for Deprec. and Ret.	(606,181)	(738,477)	(825,111)	(806,265)	39
Total Capital Outlay	(44,366)	14,931	(71,211)	1,065,335	
		-133.65%	-576.93%	-1596.03%	
Administrative Expense					
Wages	382,791	377,338	444,675	451,031	40
Postage, Printing, Service & Supplies	21,379	21,659	27,635	29,671	41
Auditing & Legal	17,226	24,207	31,600	30,741	42
Software & Data Processing	8,915	8,840	8,903	9,200	43
Travel, Education & Advertising	1,347	3,100	3,275	3,884	44
Property & Liability Insurance	(11,060)	13,583	16,813	20,176	45
Utilities	7,815	8,157	10,602	9,280	46
Office Equip & Maint	10,269	8,391	9,728	10,180	47
Depreciation	10,431	11,126	14,250	14,607	48
Less: Overhead	(89,687)	(96,430)	(133,000)	(135,660)	49
Less: Handling Charges	(218)	(179)	(350)	(368)	50
Less: Purchase Discount	(25)	(6)	(1)	(1)	51
Total Administrative Expense	359,181	379,785	434,130	442,740	
		5.74%	14.31%	1.98%	
Debt Services					
Debt Principal Payment	91,881	18,762	-	-	52
Interest Expense	1,351	243	-	-	53
Total Debt Services	93,232	19,005	-	-	
		-79.62%	-100.00%	#DIV/0!	
Other Expenses					
Other: Chargeable/Sundry Accts Rec	72,242	48,242	56,000	111,185	54
Total Other Expenditures	72,242	48,242	56,000	111,185	
		-33.22%	16.08%	98.54%	
Total Expenditures	7,136,844	9,272,028	10,063,357	9,859,968	55
		29.92%	8.53%	-2.02%	

Ogemaw County Road Commission
New Year Proposed

Schedules				
Primary Routine Maintenance				
<u>Routine & Preventative Maintenance-Primary</u>	2021 Actual	2022 Actual	2023 Projected	2024 Budget
Dust Control	831	3,398	4,500	5,175
Seal Coat	268,151	243,809	-	-
Cold Patch	32,850	47,900	40,500	41,715
Crack Sealing	7,329	20,809	1,300	100,000
Surface Maint. & Overlays	275,473	657,070	863,000	793,960
Shoulder Maint.	120,570	204,280	195,000	204,750
Tree Shrub Removal	40,277	74,733	62,500	64,375
Drainage & Backslope	9,854	9,357	26,610	27,408
Litter Pickup	26,690	21,364	16,000	16,960
Grass & Weed Control	54,445	51,527	66,768	76,783
Beaver Trapping	1,368	1,221	1,267	1,305
Culvert/Underdrain Maint	23,784	11,543	25,500	26,520
Washouts	-	-	-	-
Guardrail & Guard Posts	1,857	4,654	4,222	4,855
Mailboxes	108	106	20	21
Sweeping & Flushing	13,183	12,862	15,931	17,524
Weightmaster	5,911	7,641	1,700	1,802
Pavement Markings	63,721	48,447	89,360	102,764
Delineator Maintenance	-	-	-	-
Work Order	8,941	1,427,884	309,472	692,500
	955,342	2,848,604	1,723,650	2,178,418
		198.18%	-39.49%	26.38%
<u>Winter Maintenance-Primary</u>				
Winter Maintenance	260,960	386,505	345,000	379,500
Anti-Icing Winte Maint.	-	-	-	-
Other Winter Maint.	2,630	3,340	500	520
	263,590	389,845	345,500	380,020
		47.90%	-11.38%	9.99%
<u>Structure Maintenance-Primary</u>				
Bridge Inspection (Every 2 Yrs)	1,467	-	5,200	600
	1,467	-	5,200	600
		-100.00%	#DIV/0!	-88.46%
<u>Sign Maintenance-Primary</u>				
Traffic Signal	27,556	13,028	18,700	20,570
Traffic Signal Repair	-	-	-	-
Traffic Signal Energy	2,018	2,916	3,500	3,850
	29,574	15,944	22,200	24,420
		-46.09%	39.24%	10.00%
<u>Operational Costs-Primary</u>				
Field Supervision	90,017	87,404	80,381	96,458
Roadsoft	9,414	8,103	7,000	8,346
SESC Engineering	-	-	-	-
	99,431	95,507	87,381	104,804
		-3.95%	-8.51%	19.94%
<u>Fringe/Overhead/Work Orders-Primary</u>				
Fringe Respread			40,400	40,804
Overhead Respread			11,330	11,444
	-	-	51,730	52,248
Total Primary Routine	1,349,403	3,349,901	2,235,662	2,740,509
		148.25%	-33.26%	22.58%

Ogemaw County Road Commission
New Year Proposed

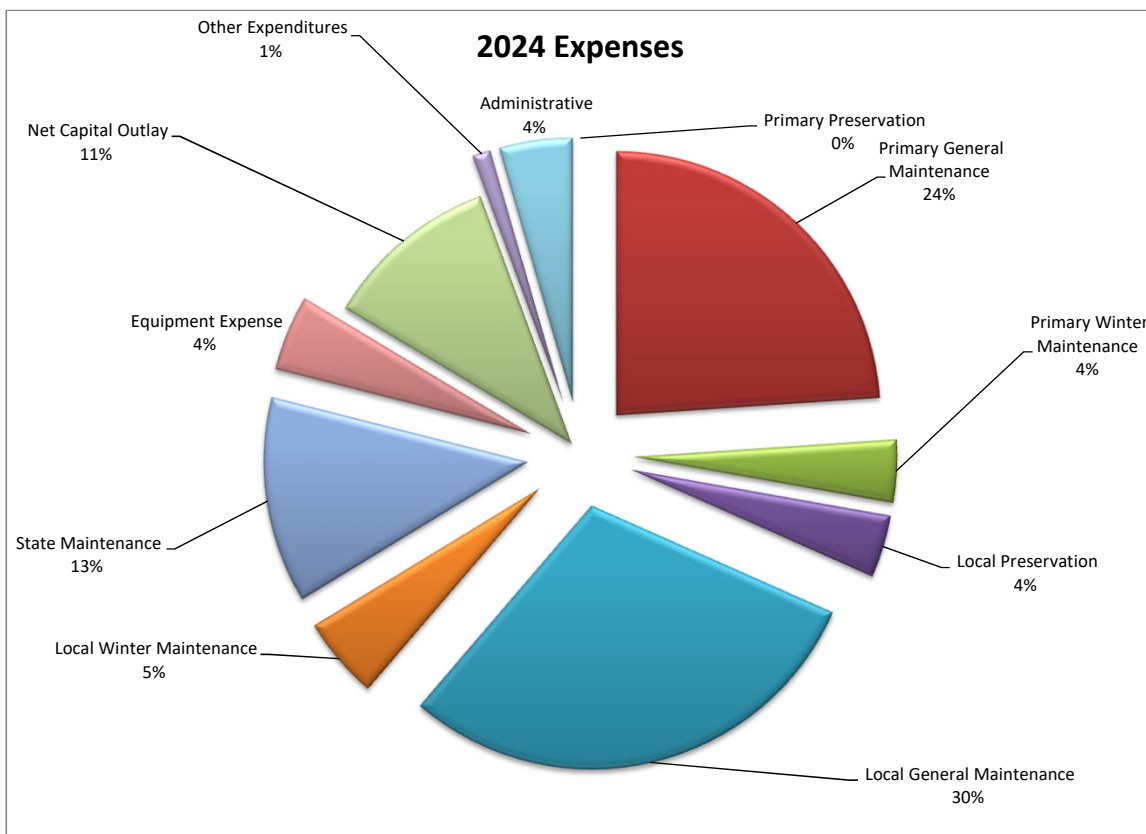
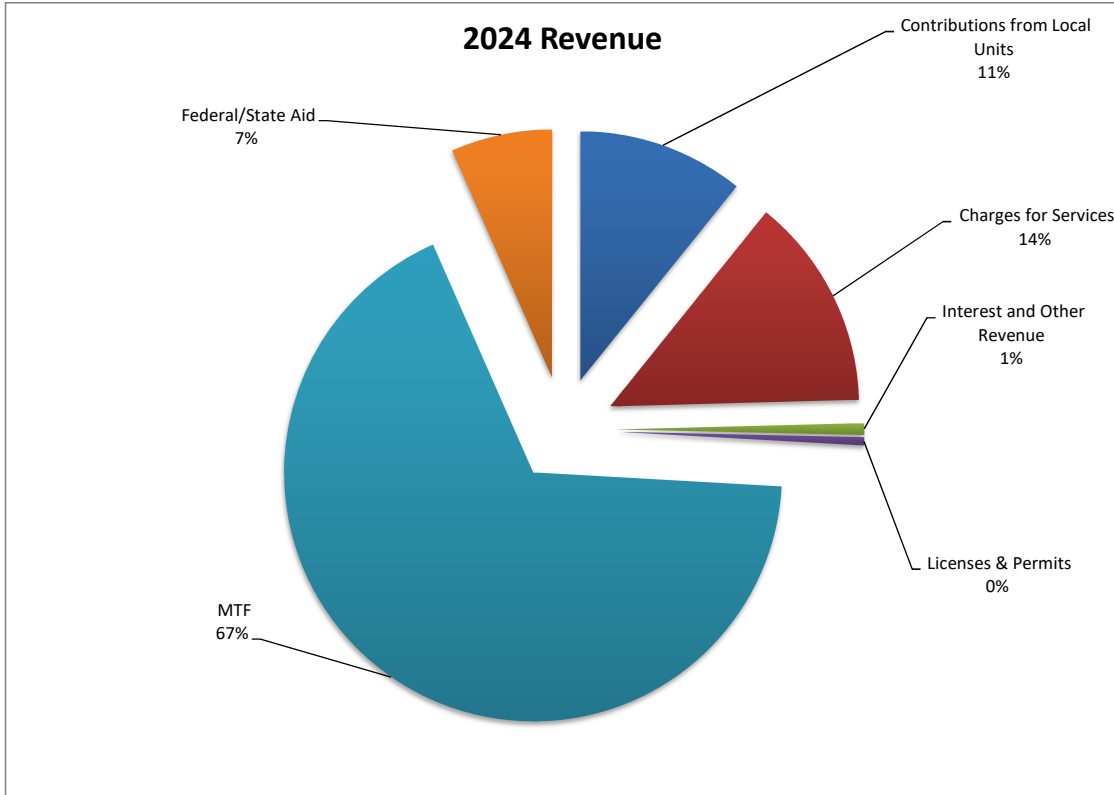
<u>Local Routine Maintenance</u>				
<u>Routine & Preventative Maintenance Local</u>	2021 Actual	2022 Actual	2023 Projected	2024 Budget
Dust Control	257,752	302,077	293,000	301,790
Seal Coat	376,606	93,625	-	200,000
Cold Patch	24,453	25,803	34,471	39,642
Crack Sealing	6,231	9,748	52,000	54,080
Surface Maint. & Overlays	1,061,564	760,798	1,228,300	1,105,470
Shoulder Maint.	74,091	59,317	114,696	103,226
Tree Shrub Removal	151,846	182,786	222,100	246,531
Drainage & Backslope	72,794	41,042	40,000	43,200
Litter Pickup	10,798	6,638	7,500	8,775
Grass & Weed Control	59,928	43,023	52,500	55,125
Beaver Trapping	1,882	5,437	3,300	3,861
Culvert/Underdrain Maint	72,531	67,726	56,000	58,800
Washouts	-	-	-	-
Guardrail & Guard Posts	1,170	-	2,738	3,203
Mailboxes	165	76	25	29
Sweeping & Flushing	16,333	3,484	8,000	9,360
Weightmaster	5,263	8,194	3,800	4,560
Other Routine Maintenance	696	-	-	-
Pavement Markings	31,741	22,347	122,481	110,232.90
Delineator Maintenance	-	-	-	-
Work Order	215,148	206,534	1,089,737	322,496
	2,440,992	1,838,655	3,330,648	2,670,382
		-24.68%	81.15%	-19.82%
<u>Winter Maintenance-Local</u>				
Winter Maintenance	437,165	528,823	450,000	495,000
Anti-Icing Winte Maint.	-	-	-	-
Other Winter Maint.	5,020	3,880	-	-
	442,185	532,703	450,000	495,000
		20.47%	-15.53%	10.00%
<u>Structure Maintenance-Local</u>				
Bridge Inspection (Every 2 Yrs)	2,601	-	3,600	600
	2,601	-	3,600	600
		-100.00%	#DIV/0!	-83.33%
<u>Sign Maintenance-Local</u>				
Traffic Signal	48,943	18,167	30,356	33,392
Traffic Signal Repair	-	-	-	-
Traffic Signal Energy	-	-	-	-
	48,943	18,167	30,356	33,392
		-62.88%	67.09%	10.00%
<u>Operations-Local</u>				
Field Supervision	67,421	65,159	88,000	105,600
Roadsoft	15,219	5,896	10,000	12,000
SESC Engineering	-	-	-	-
	82,640	71,055	98,000	117,600
		-14.02%	37.92%	20.00%
<u>Fringe/Overhead/Work Orders-Local</u>				
Fringe Respread			70,700	71,407
Overhead Respread			30,300	30,603
	-	-	101,000	102,010
Total Local Routine	3,017,361	2,460,580	4,013,604	3,418,983
		-18.45%	63.12%	-14.82%

Ogemaw County Road Commission
New Year Proposed

Equipment Operations				
	2021 Actual	2022 Actual	2023 Projected	2024 Budget
Direct Equipment Expense				
Labor-Operations	178,266	198,594	215,120	219,422
Labor-Shop	283,808	318,343	320,792	327,208
Labor-Foreman	-	-	-	-
Dues, Fees, Subscriptions	536	(536)	300	306
Tire Repair	343	134	-	-
Misc Parts	142,469	216,559	229,500	222,615
Tires & Tubes	32,704	30,690	31,000	33,480
Blades	52,531	64,746	55,215	58,528
Glass Replacement	2,755	2,501	3,024	3,387
Freight	3,488	5,891	7,200	7,560
Equipment Rental	5,537	11,906	13,200	14,520
Vehicle/Equip Depreciation	543,197	675,206	735,978	743,338
Other	613	1,062	1,199	1,235
Fringe Respread			25,000	25,000
Total Direct Equipment Expense	1,246,249	1,525,097	1,637,528	1,656,599
		22.37%	7.37%	1.16%
Indirect Equipment Expense				
Labor-Operations	570	340	-	-
Labor-Shop	99,217	101,304	107,954	110,113
Drug Testing	672	3,495	4,025	4,629
Shop Office Supplies	24	-	-	-
Dues, Fees, Subscriptions	1,163	846	1,013	1,064
Janitor Supply	989	1,852	1,899	1,918
Welding Supplies	1,656	802	2,700	2,916
Safety Supplies	5,340	7,696	4,100	4,469
Tire Repair	49	539	620	645
Shop Supplies	40,926	43,522	44,500	46,280
Fueling	390	1,394	1,915	1,992
Tires & Tubes	4,270	3,911	2,500	3,750
Signs	156	650	442	460
Inventory Adjustment	0	(605)	-	-
Contractual Services	3,149	3,149	3,400	3,434
Health Services/Education	160	746	300	312
Laundry Services	3,490	3,300	3,104	3,352
Education	10,290	20,203	10,613	11,462
Telephone Communication	2,651	1,955	5,000	2,248
Radio Tower	1,252	5,019	352	380
Freight	1,103	1,425	1,890	2,079
Employee Allowance Reimbursements	3,721	2,727	7,000	5,950
Insurance-Building & Contents	8,854	8,216	9,500	10,450
Insurance-Fleet	11,160	21,434	44,356	47,904
Insurance-Contractors Equipment	7,227	8,342	7,400	8,140
Utilities-Electric	14,626	13,963	15,600	17,472
Utilities-Heat	13,186	20,534	17,500	18,375
Shop Repair & Maint	8,971	14,448	16,500	17,160
Yard Repair & Maint	11,160	9,249	15,000	17,250
Shop Equipment Repair & Maint	36,522	36,939	35,180	39,050
Office Repair & Maintenance	948	-	700	833
Salt Shed Repair	-	-	-	-
Quanset Repair & Maintenance	28	289	-	-
Sign Shop Repair	1,742	2,483	10,500	2,582
Shop Building Repair & Maint	7,518	23,018	15,500	20,925
Equipment Rental	19,849	20,265	23,500	27,025
Depreciation-Building	43,620	44,277	44,700	45,147
Depreciation-Shop	4,714	6,364	8,100	8,343
Depreciation-Yard & Storage	3,492	1,504	4,268	4,396
Fringe Respread			15,656	16,595
Total Indirect Equipment Expense	374,854	435,593	487,287	509,101
		16.20%	11.87%	4.48%
Operating Equipment Expense				
Fuels and other Operating Expenses	231,627	345,361	379,500	413,655
Total Operating Equipment Expense	231,627	345,361	379,500	413,655
		49.10%	9.89%	9.00%
Total Equipment Operations and Maintenance	1,852,730	2,306,051	2,504,315	2,579,354
		24.47%	8.60%	3.00%

Ogemaw County Road Commission
New Year Proposed

<u>Administrative Expenses</u>				
	2021 Actual	2022 Actual	2023 Projected	2024 Budget
Administrative Expenditures				
Personnel Costs-Commissioner	27,602	27,303	29,775	30,073
Personnel Costs-Clerical	214,235	208,019	219,300	223,686
Personnel Costs-Manager	140,954	142,017	183,600	187,272
Postage	1,809	1,450	2,307	2,653
Supplies	2,356	1,570	3,200	3,520
Engineering Supply	327	98	-	-
Dues, Fees, Subscriptions	11,850	12,515	16,125	17,738
Maps	-	-	-	-
Contractual Services	5,009	6,026	5,703	5,760
Legal Services	4,081	9,287	16,500	12,375
Auditing Services	11,645	10,320	13,300	13,566
OPEB Audit	1,500	4,600	1,800	4,800
Data Processing-Precision	6,900	6,815	7,004	7,200
Data Processing-WBRC	2,015	2,025	1,899	2,000
Education	-	140	-	500
Telephone Communication	4,447	3,149	6,600	4,950
Travel & Mileage	445	1,483	1,200	1,200
Freight	53	119	175	184
Public Relations	-	-	-	-
Advertising	849	1,358	1,900	2,000
Insurance -Bonds	632	200	1,044	1,253
Insurance -Errors & Omissions	(11,691)	13,383	15,769	18,923
Utilities -Electric	1,771	2,384	1,802	1,910
Utilities -Heat	1,597	2,624	2,200	2,420
Office Repair & Maint	2,732	851	1,000	1,000
Equipment Rental	6,917	6,575	7,099	7,470
Miscellaneous	620	966	300	-
County Drain Assessment	29		-	
Depreciation-Building	5,063	5,179	5,110	5,366
Depreciation-Eng Equipment	185	241	240	252
Depreciation-Office Equipment	5,183	5,706	8,900	8,989
Other			1,629	1,710
Fringe Respread			25,000	25,000
Transfer 15% of Manager Wages to HVY Maint.			(13,000)	(15,000)
	449,112	476,400	567,481	578,769
Less:		6.08%	19.12%	1.99%
State Overhead	(89,687)	(96,430)	(133,000)	(135,660)
Handling Charges	(218)	(179)	(350)	(368)
Purchase Discounts	(25)	(6)	(1)	(1)
	(89,930)	(96,615)	(133,351)	(136,029)
Net Administrative Expenses	359,181	379,785	434,130	442,740
		5.74%	14.31%	1.98%



Ogemaw County Road Commission
New Year Proposed

<u>Budget</u>	<u>Primary Routine</u>	<u>Local Routine</u>
Miles	247.38	587.36
MTF & STP Revenue	3,437,392.00	\$ 2,174,548
Expense	2,907,175.00	\$ 3,036,285
Revenue Per Mile	13,895.19	\$ 3,702
Expense Per Mile	11,751.86	\$ 5,169

